

Supporting Information and Impact Assessment

Service / Policy:	Re-provision of services currently provided at St Kilda's care home.
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Director / Assistant Director:	Caroline Taylor

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Section 1: Background Information

1.	<p>What is the proposal / issue?</p> <ol style="list-style-type: none"> 1. that the previously proposed new build St Kilda on the Brixham Community Hospital site does not proceed and instead the Torbay and South Devon NHS Foundation Trust (TSDFT) accepts a revised proposal accepting the notice to terminate the contract from the incumbent provider and; 2. that the team undertakes more formal engagement with current service users and with stakeholders in Brixham (League of Friends, Brixham Does Care and the Town Council) with respect to these proposals; 3. that TSDFT work's in partnership with SCCT to find/confirm alternative services for its clients and employment for SCCT staff within the local NHS - the TSDFT and SCCT will develop a detailed operational plan and agree the sequence of changes required; and these include: <ul style="list-style-type: none"> • Finding alternative local accommodation for the residents of St Kilda • Developing intermediate care beds to the Community Hospital • Creating a base for day care with voluntary sector engagement on the community hospital site and co-producing future facilities with the users and community • Meals service to be maintained from the Community Hospital kitchens • Using the local independent sector to provide respite and step-down bed services
2.	<p>What is the current situation?</p> <p>St Kilda's 24-bedded care home is currently delivering residential care and day care services for the population of Brixham and surrounding area. The beds are a mix of intermediate care, 'step-down', respite and residential care (currently four permanent residents). Services are highly valued, but the building is unfit for purpose in the longer-term and a project to replace it has been ongoing for a number of years, involving numerous stakeholders. The Trust is now proposing to close St Kilda's and re-provide services from Brixham Community Hospital, rather than developing a new build.</p>

<p>3.</p>	<p>What options have been considered?</p> <ul style="list-style-type: none"> • Previous plans for a purpose-built new development were drawn up before the creation of our integrated care organisation and before a significant reduction in funding for adult social care. They do not reflect our current aspirations to deliver more care at home and in local communities rather than in hospital beds. The development was paused in August last year to give us time to work up alternative plans. • We are now planning to re-provide the services currently provided by St Kilda's by: <ul style="list-style-type: none"> • re-providing 10 intermediate care beds currently provided by St Kilda's within the existing inpatient area at Brixham hospital • commissioning 'step-down', respite and residential beds within the local community in other local, private care homes with capacity • investing to provide a vibrant day caring and assessment centre at the heart of the existing building and Brixham hub • working with other organisations, including <i>Brixham Does Care</i> to ensure the day centre offers socialisation opportunities for older people experiencing isolation, as well as support for people with dementia through tailored activities such as a dementia café • relocating the daily meal provision - currently, about 30 to 40 meals per day are made in the kitchen at St Kilda's and distributed within the community by volunteers. This service could continue to be provided in partnership with the voluntary sector from the kitchen at Brixham Hospital • working with the CGG to develop options for co-locating GP services with the Brixham hub
<p>4.</p>	<p>How does this proposal support the ambitions, principles and delivery of the Corporate Plan 2015-19?</p> <p>Ambitions: Prosperous and Healthy Torbay Utilises the local independent sector and also secures employment for skilled and committed care staff</p> <p>Principles:</p> <ul style="list-style-type: none"> • <u>Use reducing resources to best effect</u> Ensures a good use of public money and increases value for money for these services • <u>Reduce demand through prevention and innovation</u> Service developments such as day care as well as increasingly nursing led intermediate care will increase independence for people enabling them to lead more fulfilling and active lives

	<ul style="list-style-type: none"> • <u>Integrated and joined up approach</u> This change demonstrates a joined up approach across voluntary, public and independent sector provision <p>Targeted actions:</p> <ul style="list-style-type: none"> • <u>Working towards a more prosperous Torbay</u> The change produces a value for money solution with the use of all sectors of the health and care system • <u>Promoting healthy lifestyles across Torbay</u> The services from St Kilda provide good outcomes. Developing the environment in which they are delivered will support the work of staff to improve the outcomes for people • <u>Protecting and supporting vulnerable adults</u> Facilities will be fit for future and able to care well for people with increasingly complex needs
<p>5.</p>	<p>Who will be affected by this proposal and who do you need to consult with?</p> <p>Key stakeholders are included within the attached report. They include:</p> <ul style="list-style-type: none"> • Staff of the present service • Residents and families of the present service • Voluntary organisations likely to support the future service delivery • Members of councils <p>The Equality Impact Assessment that was presented with the Board report to TSDFT accompanies this paper</p>
<p>6.</p>	<p>How will you propose to consult?</p> <p>The nature of these proposals being a change rather than cessation of service is such that there will be a combination of: Stakeholders being met with on a personal basis to discuss the proposals</p> <ul style="list-style-type: none"> - Health and care professionals for those such as residents - Officers in respect of organisations and members <p>Where service is continuing, such as meals, information will be provided and opportunities made available for feedback</p>